



| 1 TORAY

1 TORAY GROUP BUSINESS SEGMENTS

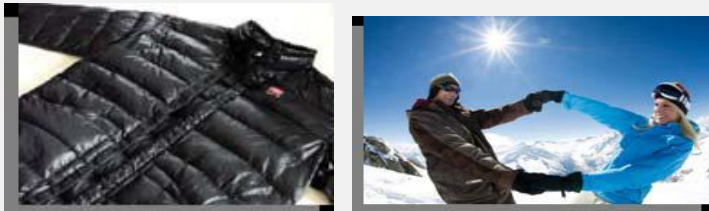
Fibers & Textile



Industrial Materials & General Merchandise



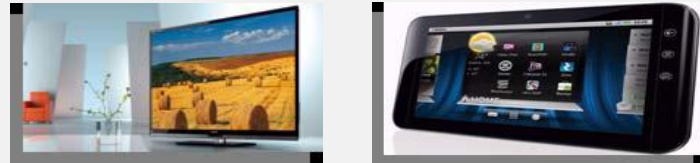
Apparel



Plastics



Electronics, Information Related Materials, Water Treatment & Environment



Materials, Chemicals Plant & Machinery



Consumer Products



1 TORAY

MILESTONES

1979	Introduction of membrane & laminate technology
1941	Introduction of nylon fiber production
1958	Introduction of polyester fiber production
1971	Introduction of carbon fiber production
1974	Stock exchange listing in Frankfurt and Düsseldorf
1982	First carbon production in France
1991	Joint Dupont-Toray production of kevlar in Japan
2004	BASF-Toray Joint Venture in yarn production
2004 - 2006	Sponsoring of the US-Canadian Ski-Teams
2008	UN Humanitarian Award 2008
2010	Strategic partnership with EADS (Airbus)
2012	First manufacturer of 100% biomass-based polyester fibers
Sponsoring	Tokyo Marathons , “Toray Asian Pan Pacific Tennis Tournament” , Sport Scheck running series in Germany, Material Sponsor J. Lindeberg Vail Ski WC 2015

| 2 TSD – THE FACTORY IN CHINA

2 TSD –THE FACTORY IN CHINA

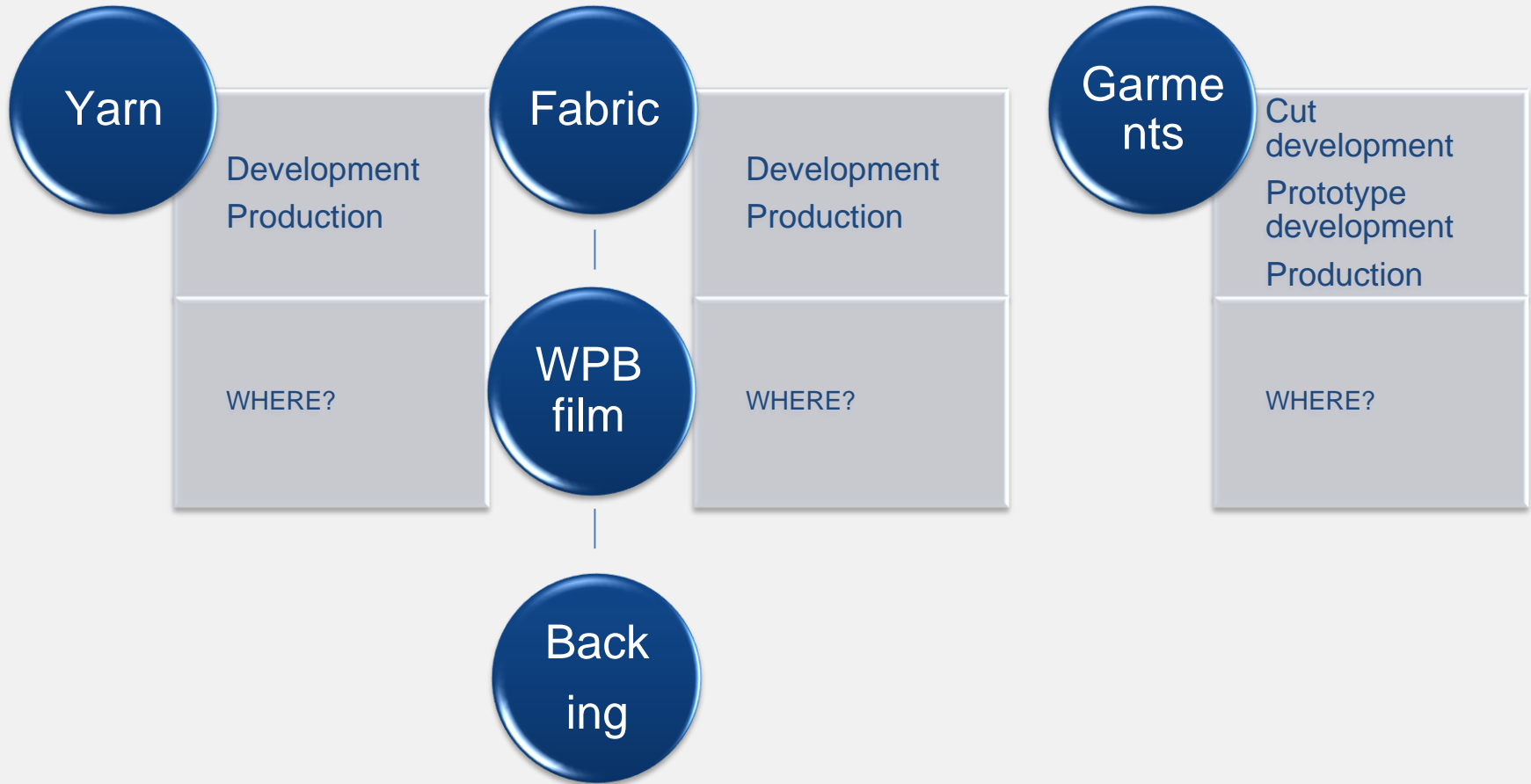
Facts:

- Land: 400 000m² – 56 soccer fields
- Production halls: 120 000m² – 17 soccer fields
- Capacity: 11million meters/month (Munich – Hawaii)



2 TSD –THE FACTORY IN CHINA

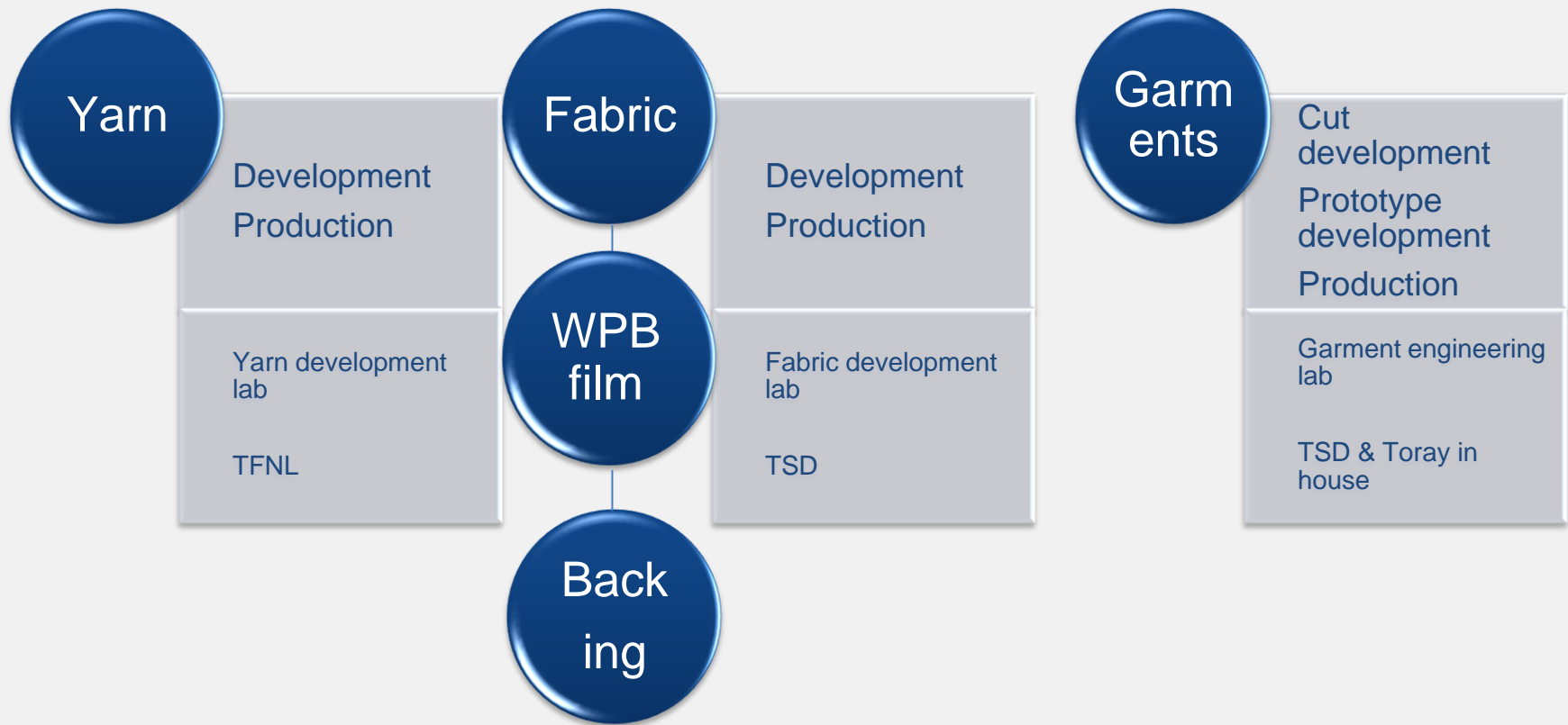
STRUCTURE AT CONVERTERS



2 TSD –THE FACTORY IN CHINA

STRUCTURE IN NANTONG – EXAMPLE 3LAYER ITEM

ALL IN HOUSE NANTONG



2 TSD –THE FACTORY IN CHINA

CONTINUOUSLY LOOKING FOR NEW TRENDS TEXTILE FACTORIES

Textile

- Yarn production in house
- Knitting and weaving in house
- Dyeing and Finishing in house
- Membrane production in house
- Lamination in house



